

# REPORT OF THE IMPACT ASSESSMENT OF SERVICE CHARTER IN THE FOURTEEN (14) PILOT MDAs

# HELD BETWEEN MONDAY, 7TH JANUARY AND FRIDAY, 18<sup>TH</sup> JANUARY, 2013.

BRANDING, ONE-STOP & SERVICE CHARTER DIRECTORATE
OFFICE OF TRANSFORMATION
JANUARY 2013

#### INTRODUCTION

This administration in its quest to give excellent service delivery to the citizenry launched the first phase of Service Charter on 3<sup>rd</sup> July, 2012 with fourteen (14) selected MDAs as pilot; And following the Office of Transformation's presentation of progress report on the various Strategic Management Framework /Public Service Management activities to The State Executive Council members in September 2012, His Excellency has requested a progress report and Impact Assessment of the Service Charter in all participating MDAs.

#### **OBJECTIVE**

The objective of the Impact Assessment exercise was to find out Service Charter compliance level and how it has impacted on the efficiency and effectiveness of service delivery on both staff and the citizenry in these MDAs since the launch of the initiative.

#### **METHODOLOGY**

A period of two (2) weeks work schedule was drawn for the exercise which was carried out through the combination of the following in all the fourteen (14) MDAs;

- Discussions with the Service Delivery Unit Officers of the concerned MDAs
- Baseline survey (Questionnaires)- Appendix A
- Physical inspection of office environment
- Random inter-talk with staff(senior and junior)
- Random inter-talk with clients/stakeholders

#### **DATA ANALYSIS**

The data gathered during the exercise were scored on the basis of the parameters below for the purpose a subjective and objective analysis;

|   |    | SCORING EVIDENCE   |
|---|----|--|
| 1 | DC | Discussion with Customers / Stake holders  |
| 2 | DE | Documentary Evidence e.g. Survey Report, Complaints Logbook, Attendance Register, Visitors Log<br>Book Or Register |
| 3 | DS | Discussion with Staff  |
| 4 | OE | Observatory Evidence   |

Also, the queries on the questionnaire were grouped and scored as such;

# **SERVICE DELIVERY**

| S/NO | EVALUATION OF SDU'S SERVICE WINDOWS  | SCORE |
|------|--|-------|
| 1.   | Availability and quality of Service Charter is quite visible and Charter is well displayed with Vision & Mission statements of MDA | 5     |
| 2.   | Services are accessible to everyone (including those with physical, language or other social barriers)                             | 5     |
| 3.   | Compliance with set standard across the major service windows  | 5     |
| 4.   | All staff know exactly what services are provided and attend to customers accordingly  | 5     |
| 5.   | Availability and proper functioning of the complaints and redress mechanisms   | 5     |
| 6.   | Availability of staff common room.   | 5     |

# **TIMELINESS**

| S/NO | EVALUATION OF SDU'S SERVICE WINDOWS                               | SCORE |
|------|---|-------|
| 1.   | Maintenance and periodic analysis of a feedback log/register      | 5     |
| 2.   | Communication and adherence to official operational service hours | 5     |

# **INFORMATION**

| S/NO. | EVALUATION OF SDU'S SERVICE WINDOWS  | SCORE |
|-------|--|-------|
| 1.    | Clear information, direction, and signage are provided in all local languages or as appropriate  | 5     |
| 2.    | Everything connected with the provision of the service is available from one information point   | 5     |
| 3.    | Offices, doors and desks clearly indicate function and names of officials and there's compliance with professional dress code including use of staff I.D | 5     |
| 4.    | Clearly displayed cost/s for services paid for or applicable equivalent  | 5     |
| 5.    | Proper disclosure amount and receipts issued for all payment or applicable equivalent  | 5     |

# **PROFESSIONALISM**

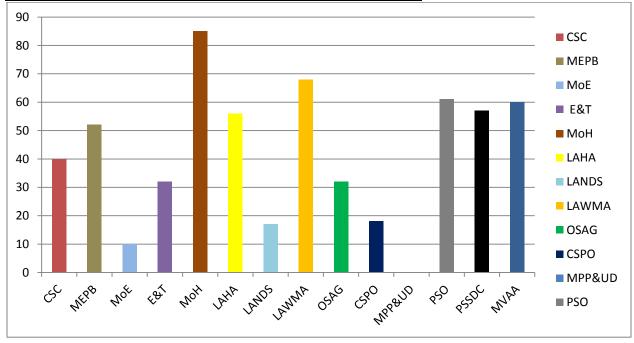
| S/NO | EVALUATION OF SDU'S SERVICE WINDOWS   | SCORE |
|------|---|-------|
| 1.   | Effective crowd analysis and management strategy (e.g queues) including specific tags to be displayed by visitors/customers | 5     |
| 2.   | Reception area is clean and in a good state of repair, with adequate waiting area, and state of convenience is good         | 5     |
| 3.   | Suitable facilities for privacy are available   | 5     |
| 4.   | Routine Services are adapted to meet customers' needs   | 5     |
| 5.   | Systems in place to monitor, record and publish results of feedback (Compliments, Complaints, Redress and Resolve)          | 5     |

# **STAFF ATTITUDE**

| S/NO | EVALUATION OF SDU'S SERVICE WINDOWS   | SCORE |
|------|---|-------|
| 1.   | Consideration is given to the actual needs of customers rather than staff's convenience | 5     |
| 2.   | Availability of reward/sanction for good or poor performance                            | 5     |

|       |     |      | Мо |     | Мо | LAH | LAND | LAWM | OSA | CSP | MPP&U | PS | PSSD | MVA |
|-------|-----|------|----|-----|----|-----|------|------|-----|-----|-------|----|------|-----|
|       | CSC | MEPB | E  | E&T | Н  | Α   | S    | Α    | G   | 0   | D     | 0  | С    | Α   |
| 1     | 3   | 3    | 0  | 3   | 5  | 4   | 0    | 2    | 0   | 0   |       | 3  | 4    | 3   |
| 2     | 1   | 4    | 0  | 0   | 5  | 0   | 0    | 2    | 0   | 0   |       | 0  | 0    | 0   |
| 3     | 0   | 2    | 0  | 5   | 3  | 3   | 0    | 4    | 2   | 0   |       | 4  | 2    | 4   |
| 4     | 3   | 3    | 0  | 2   | 5  | 4   | 2    | 0    | 1   | 0   |       | 4  | 2    | 2   |
| 5     | 2   | 3    | 0  | 0   | 4  | 2   | 0    | 2    | 0   | 0   |       | 4  | 3    | 2   |
| 6     | 3   | 4    | 0  | 1   | 4  | 3   | 3    | 5    | 0   | 0   |       | 5  | 2    | 4   |
| 7     | 3   | 3    | 0  | 0   | 5  | 3   | 3    | 4    | 0   | 0   |       | 4  | 2    | 5   |
| 8     | 3   | 3    | 1  | 1   | 5  | 5   | 2    | 4    | 1   | 0   |       | 4  | 5    | 4   |
| 9     | 2   | 3    | 0  | 1   | 4  | 3   | 2    | 5    | 3   | 1   |       | 3  | 5    | 3   |
| 10    | 3   | 5    | 0  | 2   | 5  | 2   | 3    | 5    | 5   | 3   |       | 5  | 4    | 5   |
| 11    | 4   | 3    | 1  | 5   | 3  | 4   | 0    | 5    | 5   | 3   |       | 5  | 5    | 5   |
| 12    | 3   | 4    | 4  | 5   | 5  | 4   | 0    | 5    | 5   | 2   |       | 4  | 5    | 5   |
| 13    | 0   | 2    | 1  | 1   | 5  | 3   | 0    | 4    | 0   | 1   |       | 2  | 0    | 2   |
| 14    | 0   | 1    | 0  | 0   | 5  | 2   | 0    | 3    | 0   | 0   |       | 0  | 0    | 1   |
| 15    | 0   | 0    | 0  | 0   | 4  | 0   | 0    | 0    | 0   | 0   |       | 3  | 0    | 0   |
| 16    | 3   | 3    | 2  | 2   | 4  | 3   | 0    | 3    | 4   | 3   |       | 3  | 3    | 5   |
| 17    | 3   | 3    | 0  | 0   | 4  | 3   | 0    | 5    | 4   | 3   |       | 3  | 5    | 5   |
| 18    | 4   | 3    | 1  | 4   | 5  | 4   | 2    | 5    | 2   | 2   |       | 5  | 5    | 5   |
| 19    | 0   | 0    | 0  | 0   | 5  | 4   | 0    | 5    | 0   | 0   |       | 0  | 5    | 0   |
| 20    | 0   | 0    | 0  | 0   | 0  | 0   | 0    | 0    | 0   | 0   |       | 0  | 0    | 0   |
| TOTAL | 40  | 52   | 10 | 32  | 85 | 56  | 17   | 68   | 32  | 18  |       | 61 | 57   | 60  |



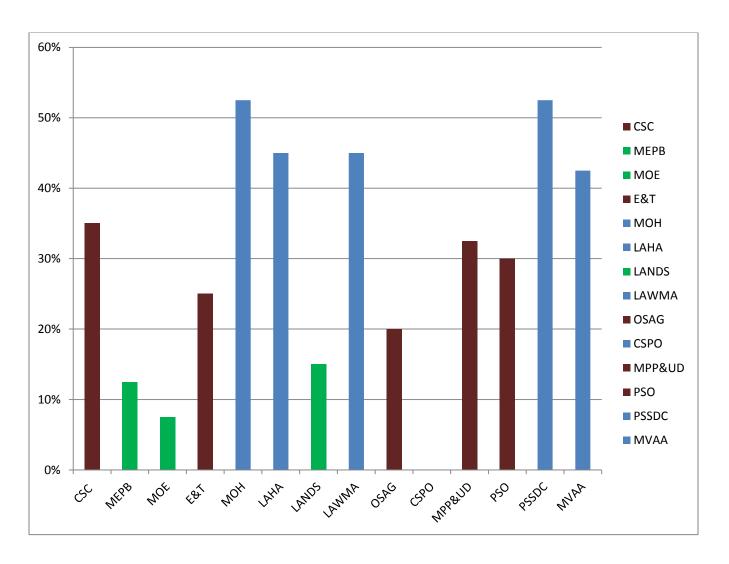


The level of compliance of these MDAs as at the third month after the launch is detailed below;

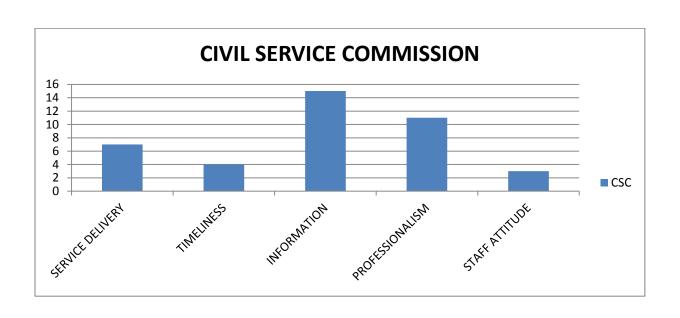
### PRE-IMPACT ASSESSMENT LEVEL OF COMPLIANCE RATINGS

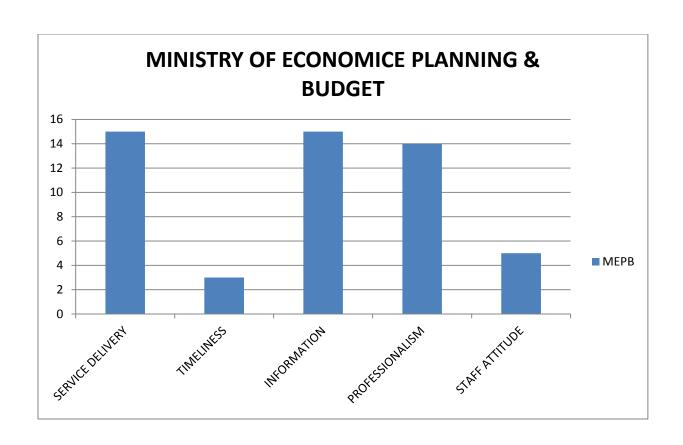
| SCORE    | COMPLIANCE LEVEL                  |
|----------|-----------------------------------|
| 0-20     | Very Low Level Of Compliance      |
| 21-40    | Low Level Of Compliance           |
| 41-60    | Medium Level Of Compliance        |
| 61-80    | Higher Medium Level Of Compliance |
| 81-Above | Strong Level Of Compliance        |

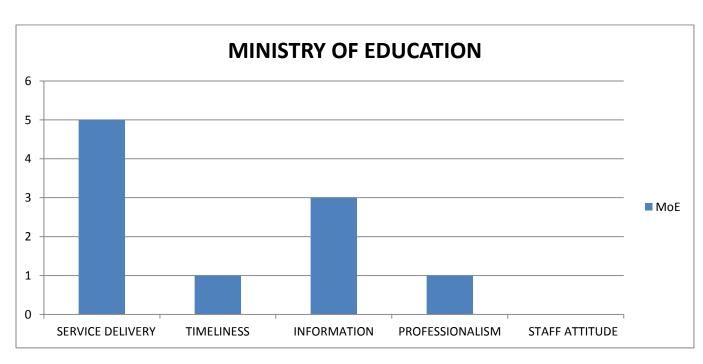
| CSC | МЕРВ  | MOE  | E&T | МОН   | LAHA | LANDS | LAWMA | OSAG | CSPO | MPP&UD | PSO | PSSDC | MVAA  |
|-----|-------|------|-----|-------|------|-------|-------|------|------|--------|-----|-------|-------|
| 35% | 12.5% | 7.5% | 25% | 52.5% | 45%  | 15%   | 45%   | 20%  |      | 32.5%  | 30% | 52.5% | 42.5% |

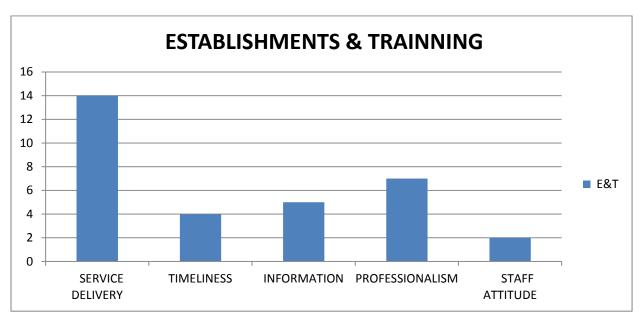


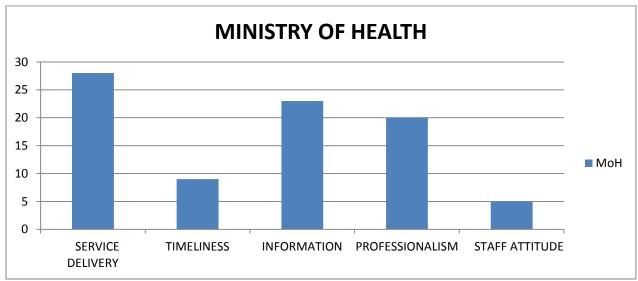
|   |               | .,  | cs | MEP | Mo | E& | Мо | LAH | LAND | LAWM | OSA | CSP | PP&U | PS | PSSD | MVA |
|---|---------------|-----|----|-----|----|----|----|-----|------|------|-----|-----|------|----|------|-----|
|   |               | %   | С  | В   | E  | T  | Н  | Α   | S    | Α    | G   | 0   | D    | 0  | С    | Α   |
|   | SERVICE       |     |    |     |    |    |    |     |      |      |     |     |      |    |      |     |
| 1 | DELIVERY      | 30% | 7  | 15  | 5  | 14 | 28 | 18  | 0    | 22   | 7   | 3   |      | 13 | 16   | 14  |
| 2 | TIMELINESS    | 10% | 4  | 3   | 1  | 4  | 9  | 4   | 2    | 5    | 2   | 2   |      | 8  | 5    | 5   |
| 3 | INFORMATION   | 25% | 15 | 15  | 3  | 5  | 23 | 18  | 7    | 16   | 10  | 6   |      | 18 | 17   | 21  |
|   | PROFESSIONALI |     |    |     |    |    |    |     |      |      |     |     |      |    |      |     |
| 4 | SM            | 25% | 11 | 14  | 1  | 7  | 20 | 14  | 5    | 20   | 8   | 4   |      | 17 | 15   | 15  |
|   | STAFF         |     |    |     |    |    |    |     |      |      |     |     |      |    |      |     |
| 5 | ATTITUDE      | 10% | 3  | 5   | 0  | 2  | 5  | 2   | 3    | 5    | 5   | 3   |      | 5  | 4    | 5   |
|   |               | 100 | 40 |     | 10 | 32 | 85 |     |      |      |     |     |      | 61 |      |     |
|   | TOTAL         | %   | %  | 52% | %  | %  | %  | 56% | 17%  | 68%  | 32% | 18% |      | %  | 57%  | 60% |

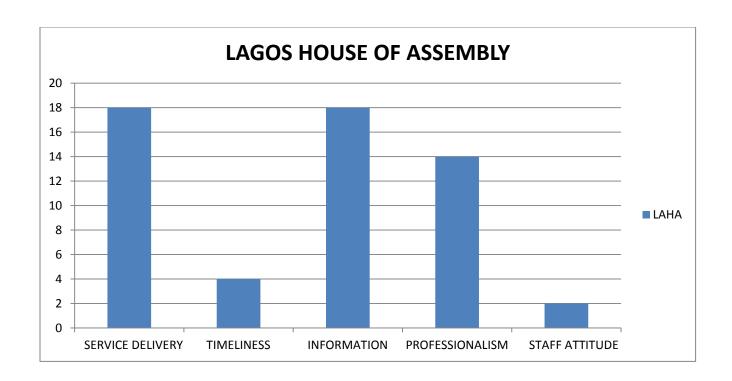


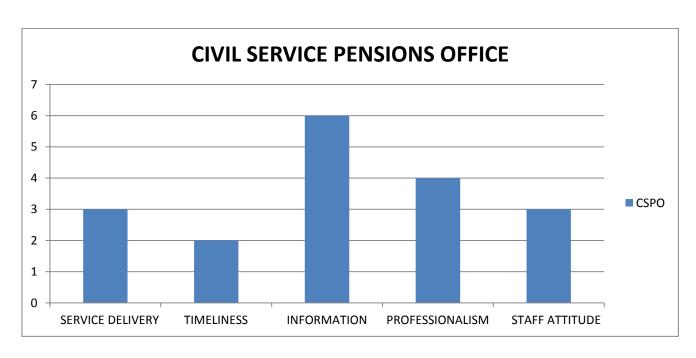


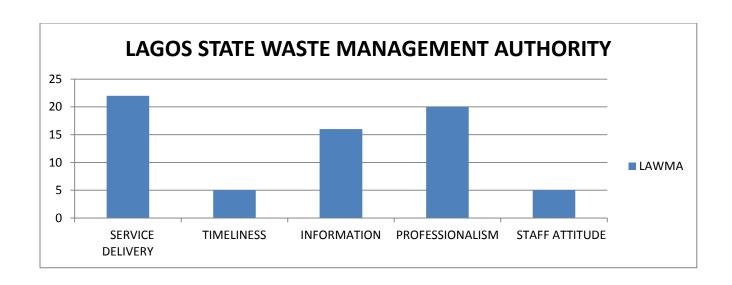


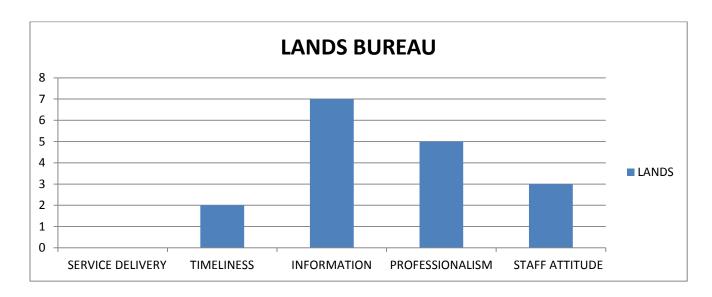


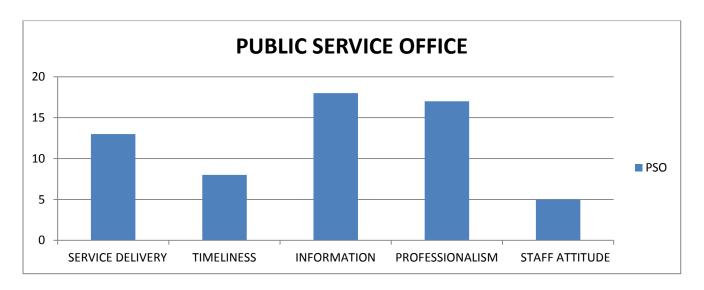


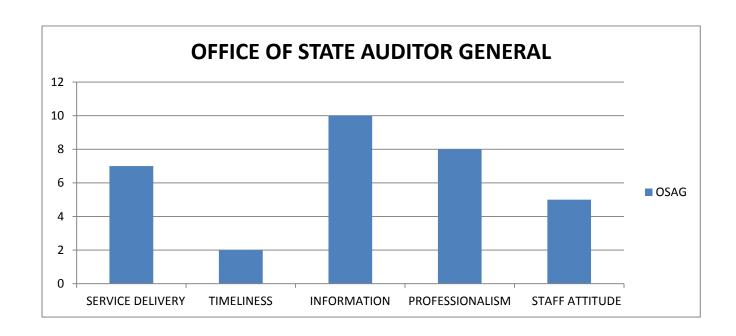


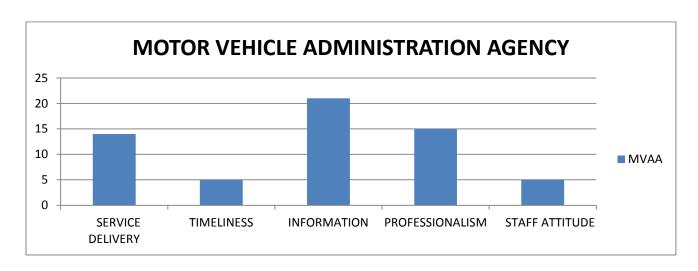


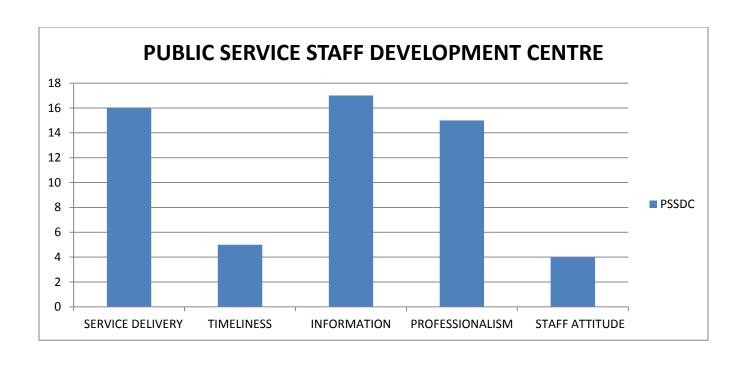












### **APPENDIX A**

# SERVICE CHARTER

# IMPACT ASSESSMENT CHECKLIST

|     | Evaluation of SDU's Service Windows  | Yes | No | Scoring<br>Evidence |
|-----|--|-----|----|---------------------|
| 1.  | Availability and quality of Service Charter is quite visible and Charter is well displayed with Vision & Mission Statements of MDA                         |     |    | OE                  |
| 2.  | Services are accessible to everyone (including those with physical, language or other social barriers)   |     |    | DC,DS,OE            |
| 3.  | Compliance with set standards across the major service windows   |     |    | DE,DS,OE            |
| 4.  | Clear information, direction, and signage are provided in all local languages or as appropriate  |     |    | DC,DE,DS,OE         |
| 5.  | Effective crowd analysis and management strategy (e.g queues) including specific tags to be displayed by visitors/customers                                |     |    | DE,OE               |
| 6.  | Reception area is clean and in a good state of repair, with adequate waiting area, and state of convenience is good  |     |    | OE                  |
| 7.  | Everything connected with the provision of the service is available from one information point   |     |    | DC,DE,DS,OE         |
| 8.  | Offices, doors, and desks clearly indicate function and names of officials, and there's compliance with professional dress code including use of staff I.D |     |    | OE                  |
| 9.  | Suitable facilities for privacy are available  |     |    | OE,DS               |
| 10. | Consideration is given to the actual needs of customers rather than staff's convenience  |     |    | DC,DS               |
| 11. | Routine Services are adapted to meet customer's needs  |     |    | DC,DS               |

| 12. | All staff know exactly what services are provided and attend to customers accordingly                              | DC,DS       |
|-----|--|-------------|
| 13. | Availability and proper functioning of the complaints and redress mechanisms                                       | DC,DE,DS,OE |
| 14. | Systems in place to monitor, record and publish results of feedback (Compliments, Complaints, Redress and Resolve) | DC,DE,DS    |
| 15. | Maintenance and periodic analysis of a feedback log/register   | DE,DS       |
| 16. | Clearly displayed cost/s for services paid for or applicable equivalent  | DE,OE       |
| 17. | Proper disclosure amount and receipts issued for all payments or applicable equivalent                             | DC,DE,DS    |
| 18. | Communication and adherence to official operational service hours  | DE,OE       |
| 19. | Availability of Staff Common Room  | DS,OE       |
| 20. | Availability of reward/sanction for good or poor performance on Service Charter                                    | DS          |