

**BILL & MELINDA GATE
FOUNDATION
2012 Nigeria Immunization
Leadership Challenge**

**Independent Judging Panel
*Results Presentation***

March 20, 2013

Background

- **The Nigerian Immunization Leadership Challenge Award (NILCA)**
 - **Sponsored by the Bill & Melinda Gates Foundation**
 - **Managed by the Nigerian Governors' Forum Secretariat**
 - **Supported by the NPHCDA and WHO**
 - **in stopping polio and improving routine immunization**
- **An award scheme to promote a leadership role for State Governors in stopping polio and improving routine immunization**
- **First challenge period begins 1st January 2012 and ended on 31st December 2012**
- **12 indicators selected to measure states performance**
- **All states + FCT expressed their interest through an application signed by executive governors & FCT Minister**

Background

Two Award Categories

1. “Best Performing”

- States that demonstrate the highest performance within a given geopolitical zone
- Six awards (1 best performing state per zone)

2. “Most-improved”

- One award for the state among the remaining 31 states that did not qualify in the “Best-Performing” category, but demonstrating the most significant improvement compared to 2011 baseline

Independent Judging Panel

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Ms. Amina J. Mohammed

Special Advisor on Post-2015 Development Planning, United Nations, New York

In-person meeting in Abuja, March 2-3, 2013

Judging Panel: Terms of Reference

Main:

- **Review Challenge concept and all available data/evidence against Challenge indicators**
- **Independently select winning states in each award category**
- **Provide a report containing the panel's findings and determination of Challenge winners**

Supporting:

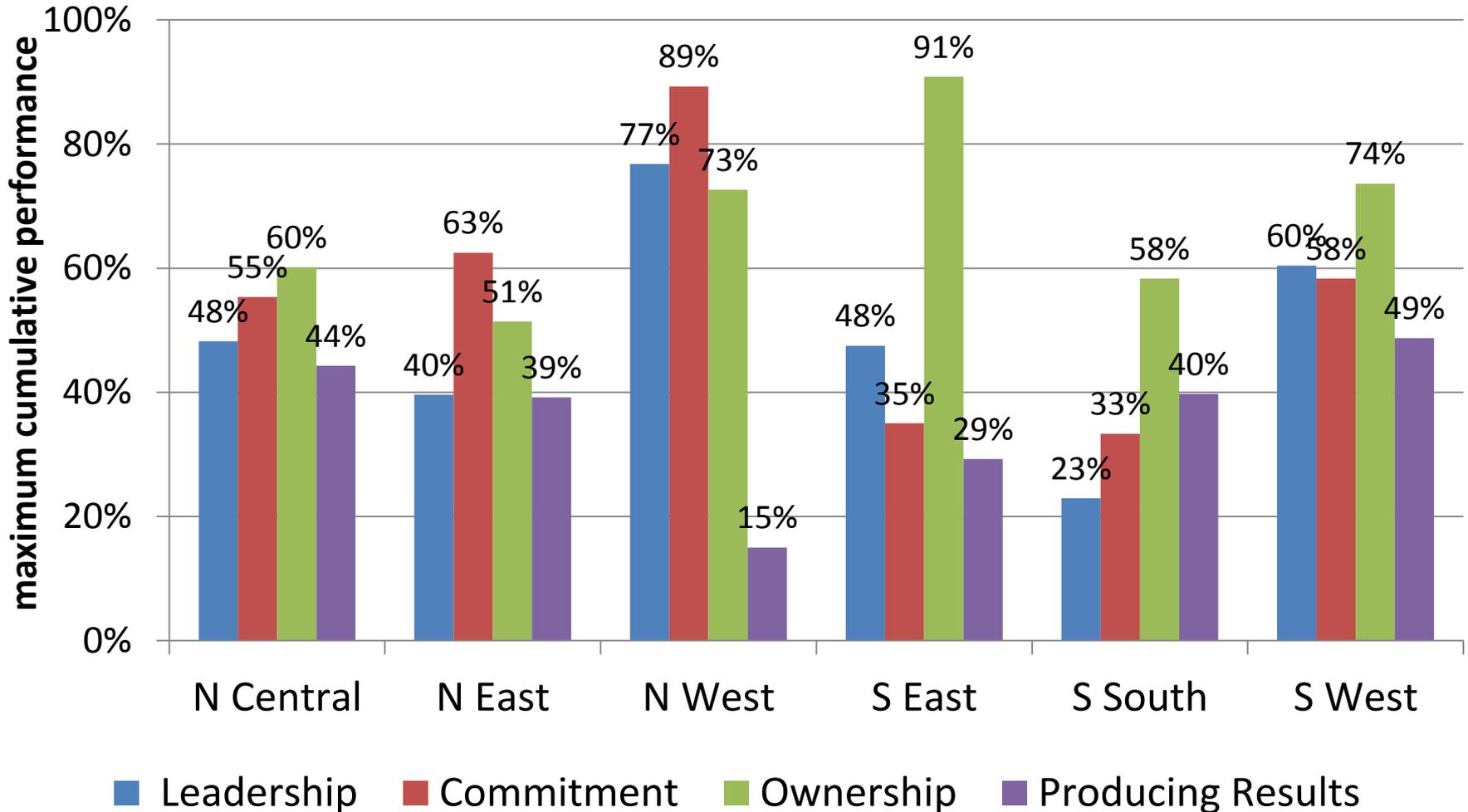
- **Define, if necessary, a minimum performance threshold for selection of winning states**
- **Use available data to determine winning states in instances in which equal performance may be observed in a single zone**
- **Where there is a tie in scores, the score for the outcome/result group of indicators will be used to decide the winner.**

Core Values Analysis

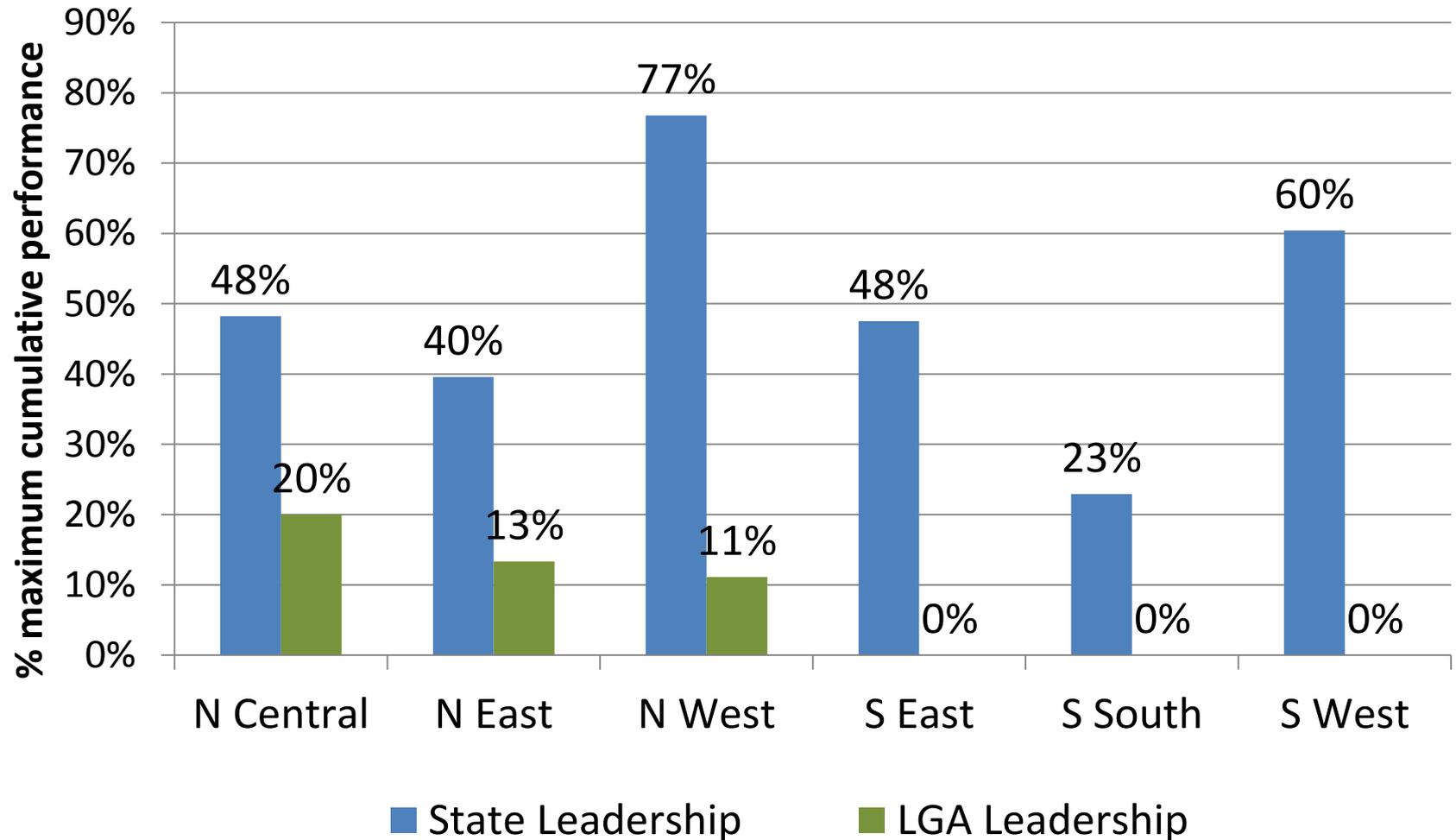
Core Values Category	Indicators
Leadership	State Level: At least one meeting between Governor with LGA chairmen to discuss priority actions to improve polio and routine immunization each quarter
	State Level: At least one meeting between Governor with traditional leaders to review their involvement in polio and routine immunization each quarter
	LGA Level: Proportion of LGAs where daily Immunization Plus Days (IPDs) review meetings are chaired by a high level LGA official, i.e., LGA chairman or LGA HOD/PHC Dept.
Commitment	Personal involvement of HE Governor in public event in support of polio (e.g. meeting with key stakeholders, IPDs flag off, Polio Awareness Days) each quarter
	At least one meeting of the State Task Force or similar high-level oversight committee established by the Governor to oversee polio and routine immunization activities each quarter
Ownership	Monthly evidence of state budgeted release of funding for routine immunization
	Monthly evidence of review and planning on routine immunization in State Task Force or equivalent planning meeting
Outcome/ Results	Proportion of Wards with >10% missed children during IPDs
	Proportion of LGAs accepted at >90% LQAS coverage during IPDs
	OPV status of non-polio Acute Flaccid Paralysis (NPAFP) cases: ≥ 3 doses
	LGAs meeting both Acute Flaccid Paralysis (AFP) surveillance indicators
	% improvement in routine immunization coverage over the 1-year award period

The Results

Core Values Performance, Average Percentage Scores by Zone



State and LGA-Level Leadership by Zone



Highlights of Best Practices: North West Zone

STATE	2012 BEST PRACTICES
Katsina	<ul style="list-style-type: none">• <i>Lump sum approval and release</i> of funding for support of polio campaigns, routine immunization and Maternal Child Health Week in the State on a 6-monthly basis, eliminating the possibility of funding gaps.
Kano	<ul style="list-style-type: none">• The <i>first state to implement a reward scheme</i> to recognize and reward the best-performing LGAs based on polio campaign indicators.• The <i>Deputy Governor engaged in monitoring and resolution of non-compliance</i> during each day of polio campaign implementation for all IPDs during which he was available.
Kebbi	<ul style="list-style-type: none">• <i>The first state to institute a state-wide matching allowance for polio vaccinators.</i>• Presence of strong coordination between traditional institutions in the state and the technical team.
Jigawa	<ul style="list-style-type: none">• High-level commitment exhibited by the Governor in the regular approval of funding for Primary Health Care with availability of dedicated funding for routine immunization.
Zamfara	<ul style="list-style-type: none">• <i>Institutionalization of common funding pool 'basket' for immunization.</i> This has provided sustained funding for routine immunization.• Presence of strong coordination between traditional institutions in the state and the technical team.

Highlights of Best Practices: NC, SE, SS Zones

GEOPOLITICAL ZONE	STATE	2012 BEST PRACTICES
North Central	Kogi	<ul style="list-style-type: none"> Governor <i>personally participated</i> in all public events in support of polio/immunization and <i>facilitated all meetings</i> on immunization with traditional and religious leaders.
South East	Anambra	<ul style="list-style-type: none"> Governor <i>personally participated</i> in all public events in support of polio and routine immunization and <i>facilitated all</i> immunization meetings with traditional and religious leaders. The <i>Governor</i>, along with <i>his wife and daughter</i>, participated in public events in support of polio and routine immunization.
	Imo	<ul style="list-style-type: none"> Governor provided <i>land space</i> on the <i>Government House</i> premises for the construction of an <i>ultra-modern cold room</i> to provide adequate storage space and facilities for the cold chain system required to maintain vaccine potency.
South South	Cross River	<ul style="list-style-type: none"> Governor showcased high leadership oversight and commitment by participating in all public events in support of immunization and chairing of regular coordination meetings with traditional leaders and Local Government chairmen. <i>Timely provision of the most articulate and systematic documentation</i> of required evidence to verify performance against the Challenge indicators

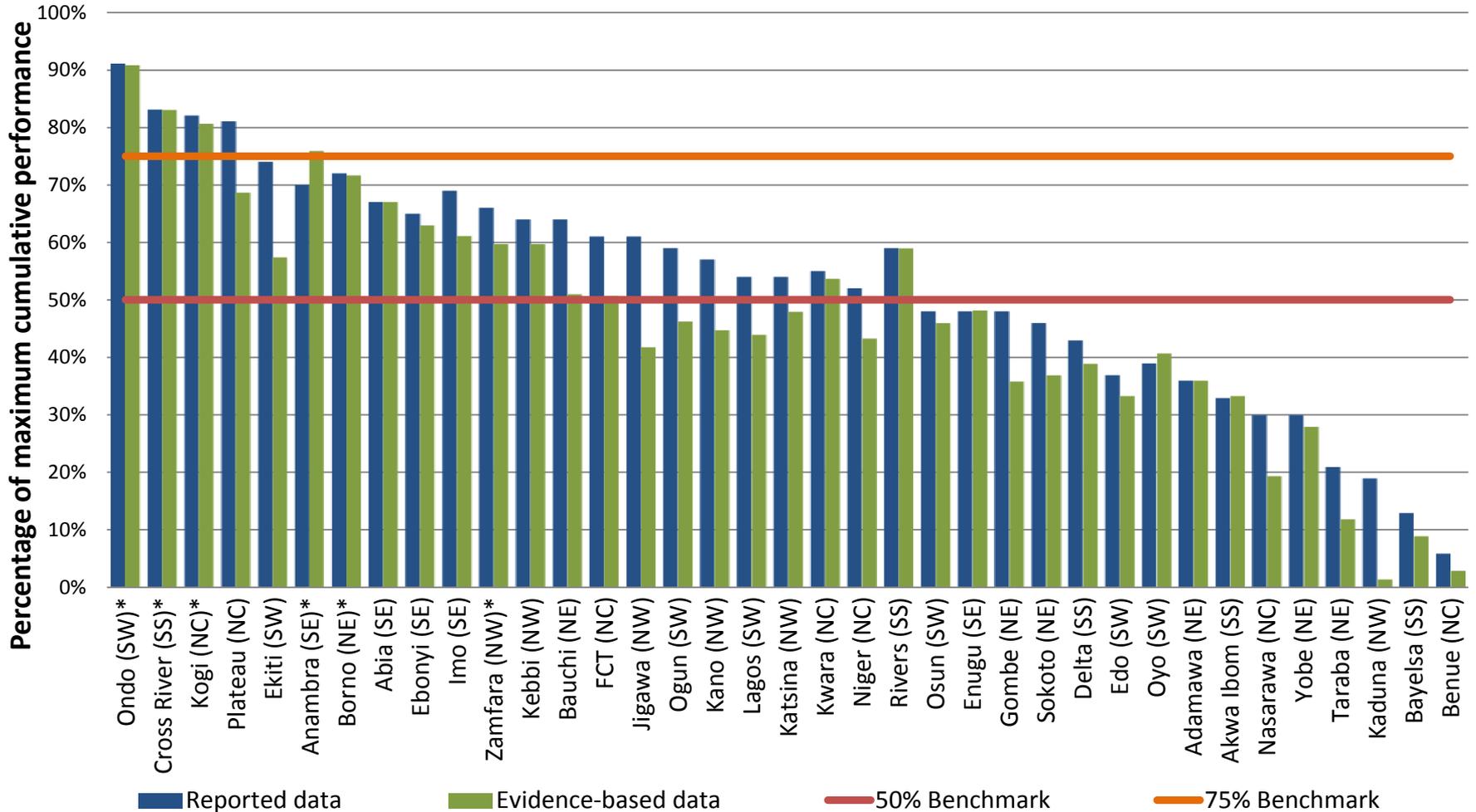
Highlights of Best Practices: South West Zone

STATE	2012 BEST PRACTICES
Lagos	<ul style="list-style-type: none">• Together <i>with Ogun State, the Governor initiated inter-state cross border mobilization activities</i>. So far these are the only two States to demonstrate this high level of coordination on polio and routine immunization activities.
Ogun	<ul style="list-style-type: none">• Together <i>with Lagos State Governor, the Governor initiated inter-state cross border mobilization activities</i>. So far these are the only two States to demonstrate this high level of coordination on polio and routine immunization activities.
Ondo	<ul style="list-style-type: none">• The Governor demonstrated an exceptionally high level of leadership oversight and commitment, including <i>personal participation in a review meeting</i> on the eve of the last gubernatorial election in the state. He also personally chaired and facilitated all meetings with Local Government Chairmen and traditional leaders on immunization.• To strengthen service delivery and optimize uptake of routine vaccination, the State initiated <i>ORIREWA-Ondo Routine Immunization Reaching Every Ward Always</i>. An ultra-modern <i>cold and dry store</i> was built and equipped solely by the state government.

Highlights of Best Practices: NE and NC Zones

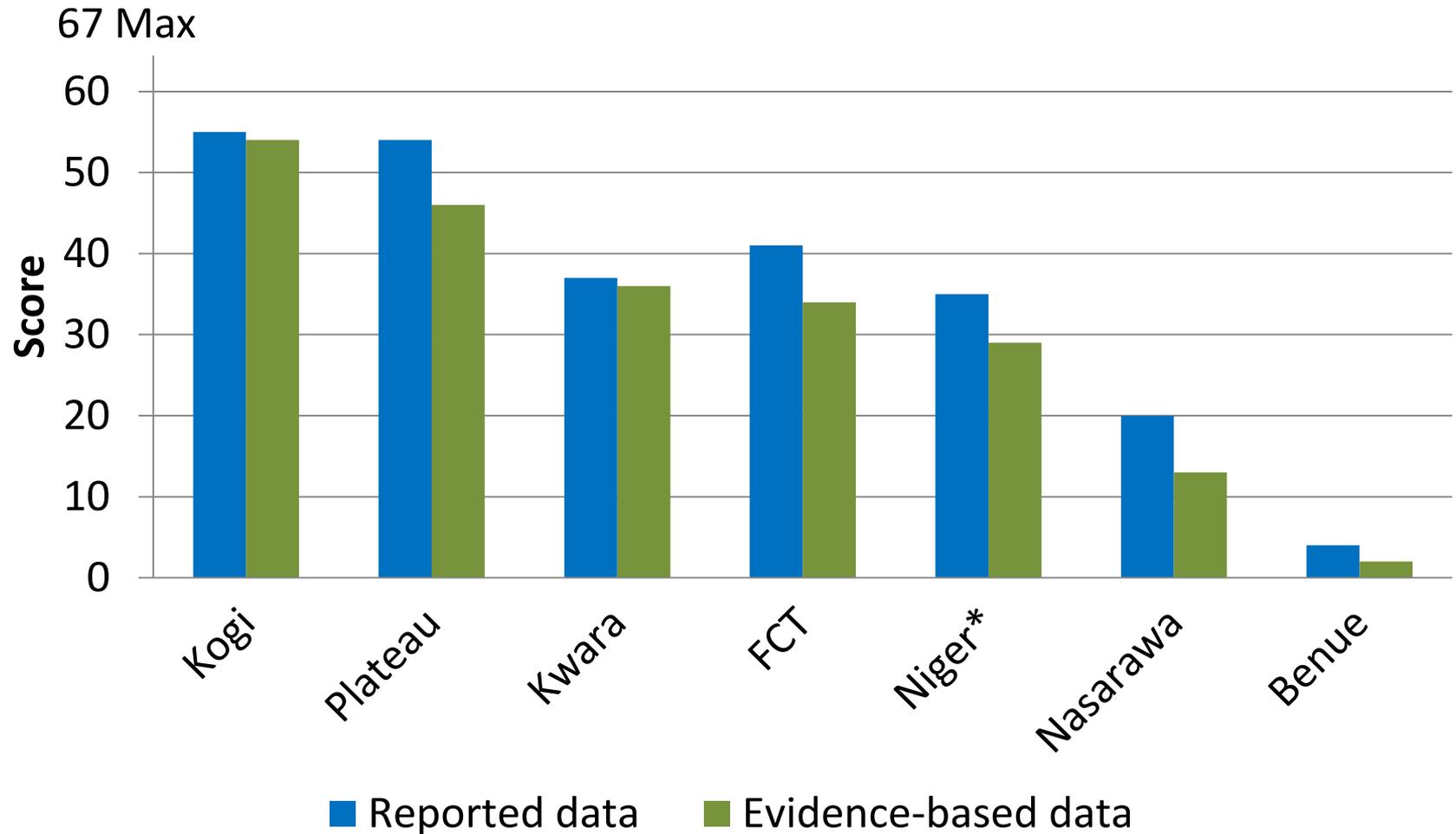
GEOPOLITICAL ZONE	STATE	2012 BEST PRACTICES
North East	Borno	<ul style="list-style-type: none">• Despite on-going security challenges, the Governor has personally participated in every public event in support of polio/immunization except for one. Equally, he has personally chaired every meeting with Local Government chairmen and traditional leaders.• The Governor has approved and authorized the release of state-wide matching funds for a vaccinator allowance since the second quarter of 2012.• Availability of logistics and incentive support for key stakeholders has resulted in an all inclusion of all stakeholders in the fight against polio.• Provision of reward incentives to health workers who have demonstrated exemplary commitment to immunization activities in their respective constituencies.
North Central	Kogi	<ul style="list-style-type: none">• The Governor personally participated in all public events in support of polio/immunization and facilitated all meetings on immunization with traditional and religious leaders.

National Performance Results



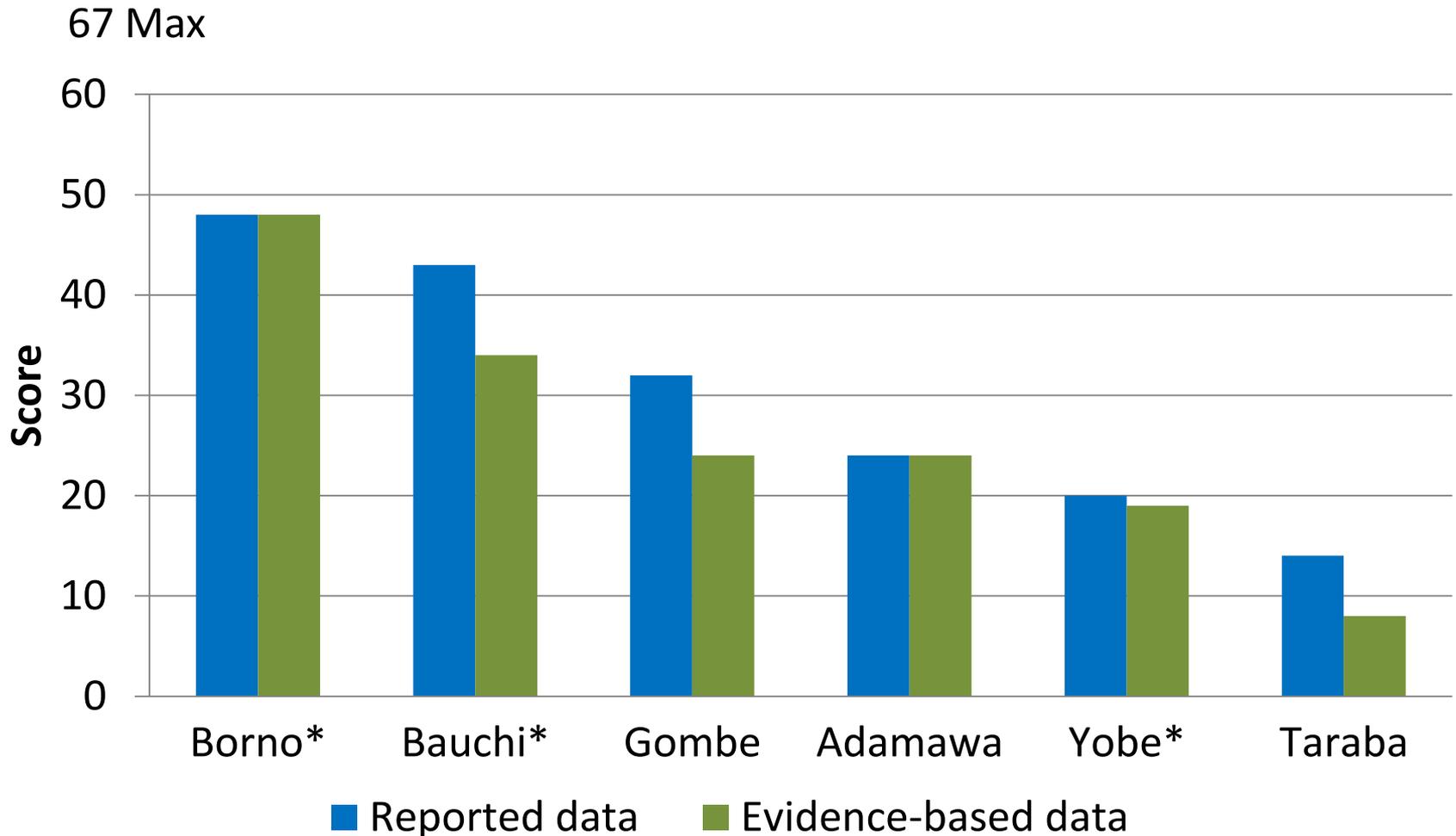
Best Performance category

North Central Zone



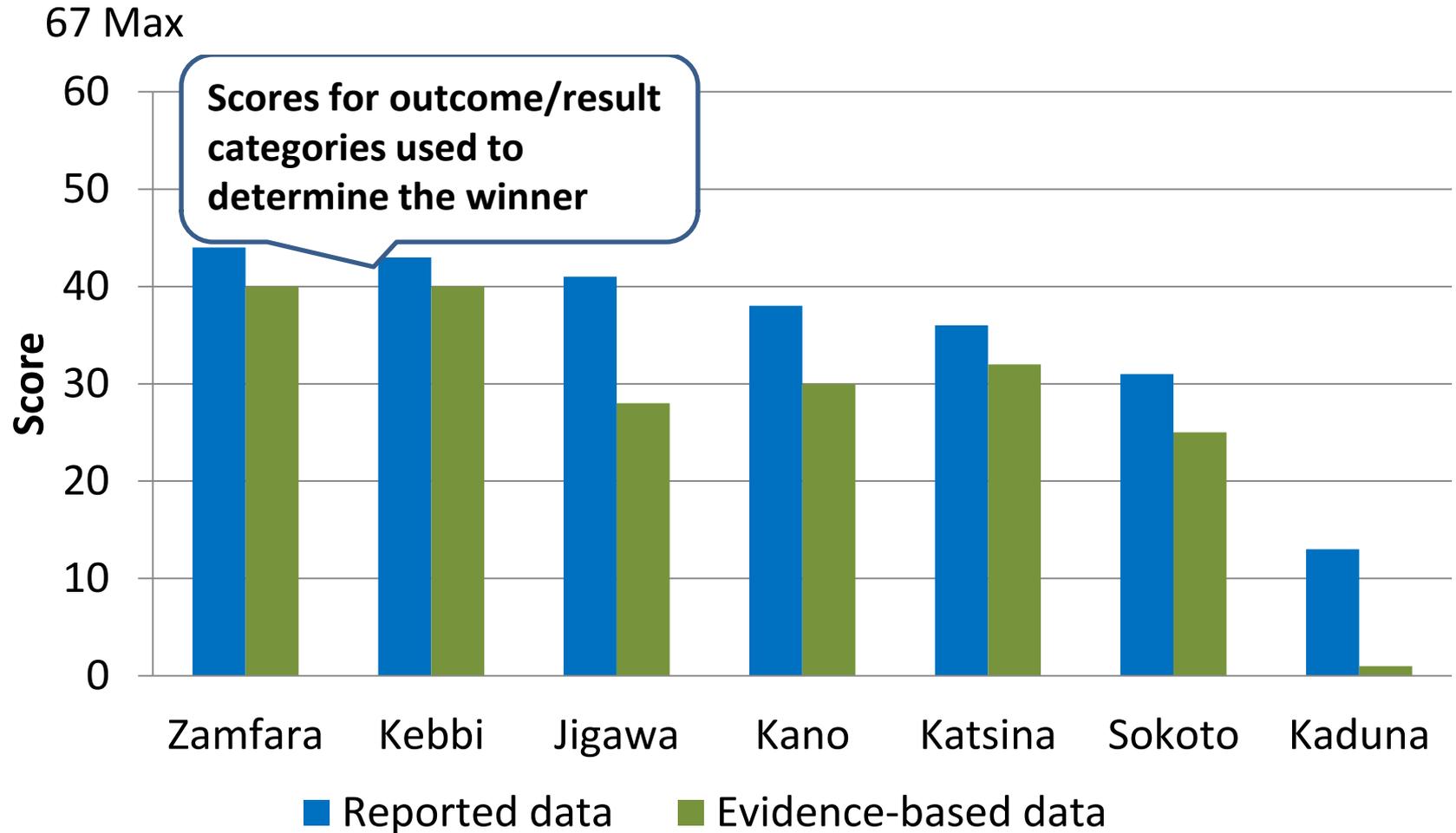
*Niger conducted more IPDs than other states in this zone during 2012. Scores adjusted statistically to allow equal comparison between states that conducted different numbers of IPDs in 2012 (7 in High Risk States versus 2 in non-High Risk States), leading to variations in annual maximum score.

Best Performance category North East Zone



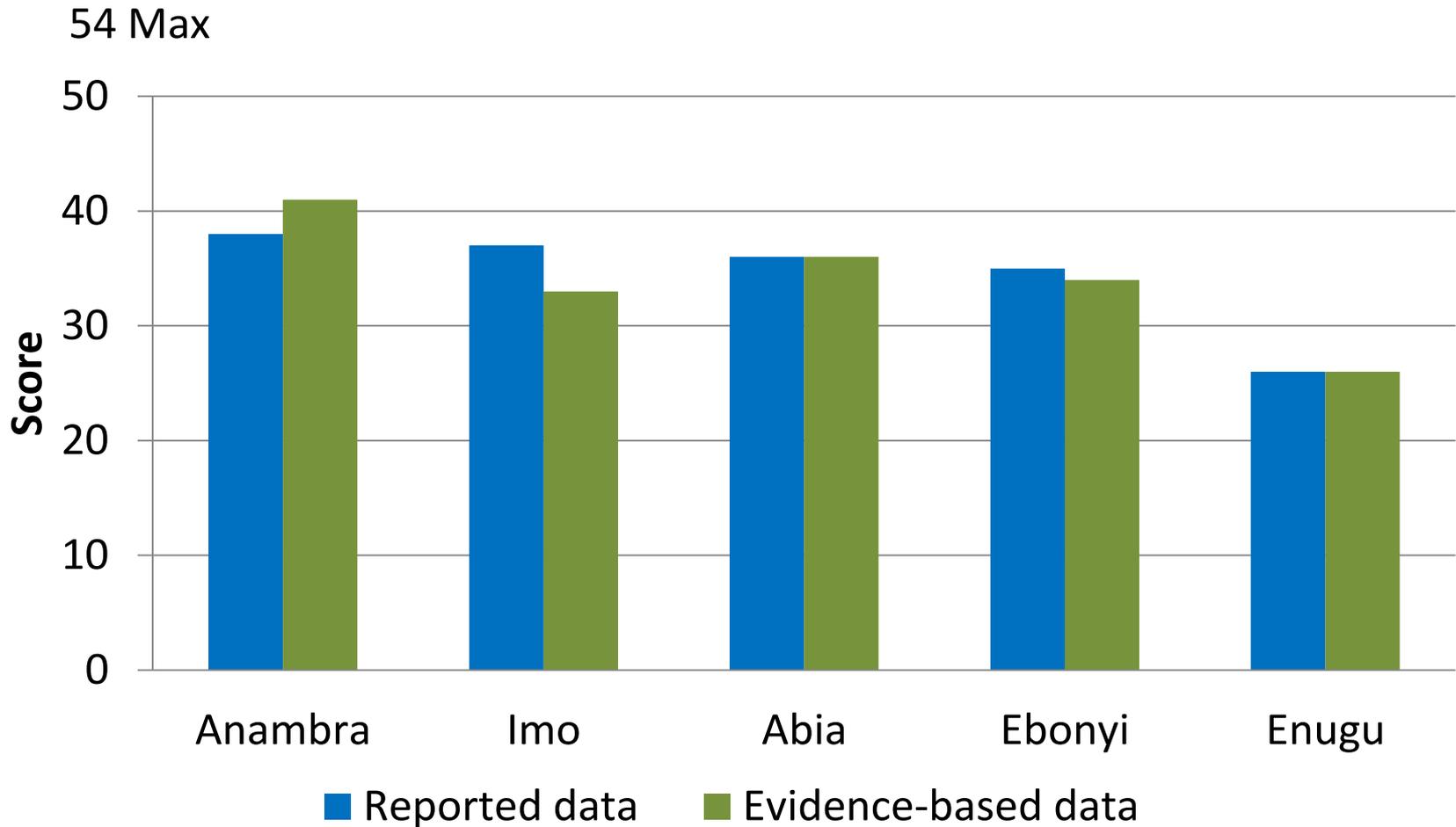
*Bauchi, Borno and Yobe conducted more IPDs than other states in this zone during 2012. Scores adjusted statistically to allow equal comparison between states that conducted different numbers of IPDs in 2012 (7 in High Risk States versus 2 in non-High Risk States), leading to variations in annual maximum score.

Best Performance category North West Zone

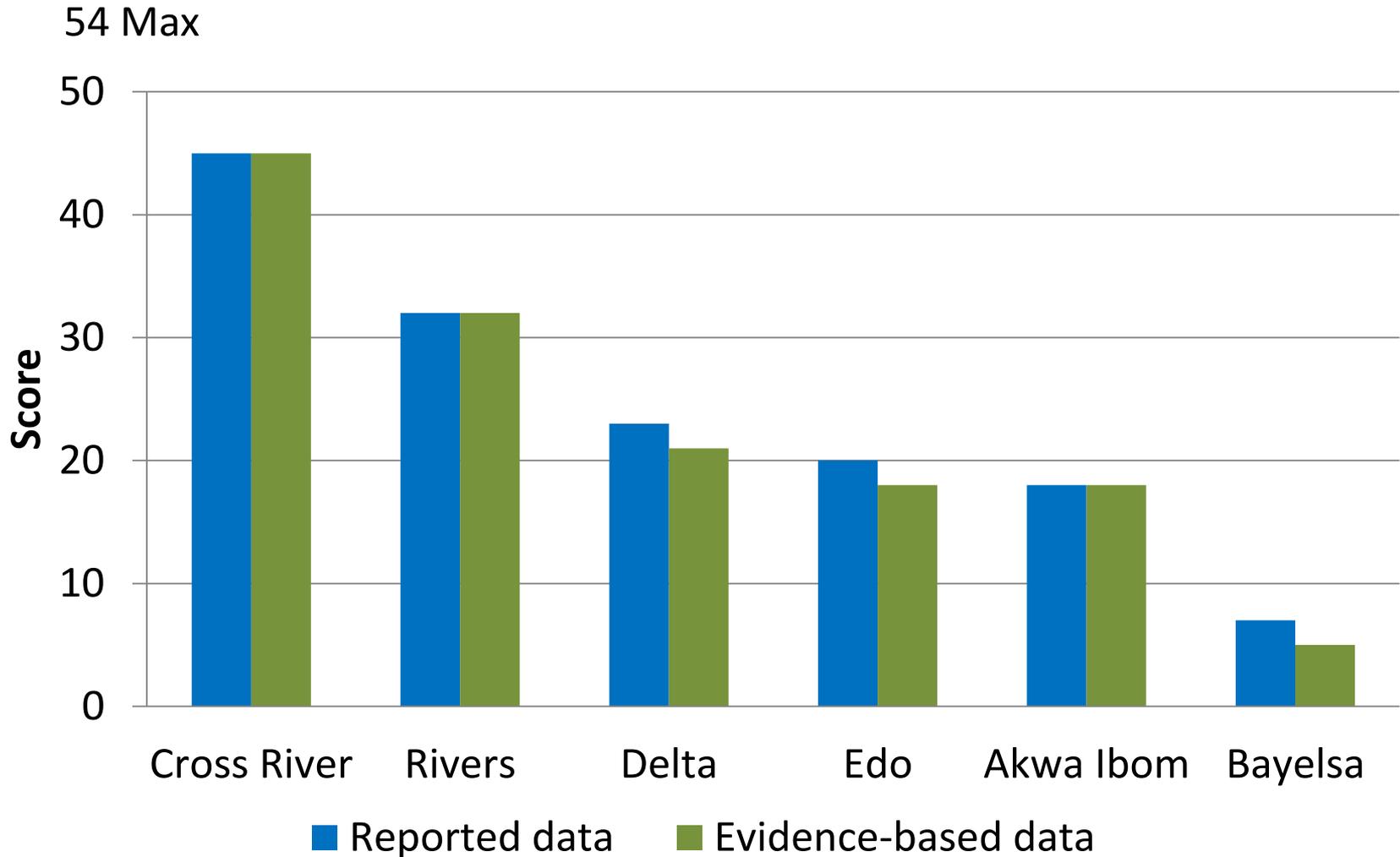


Best Performance category

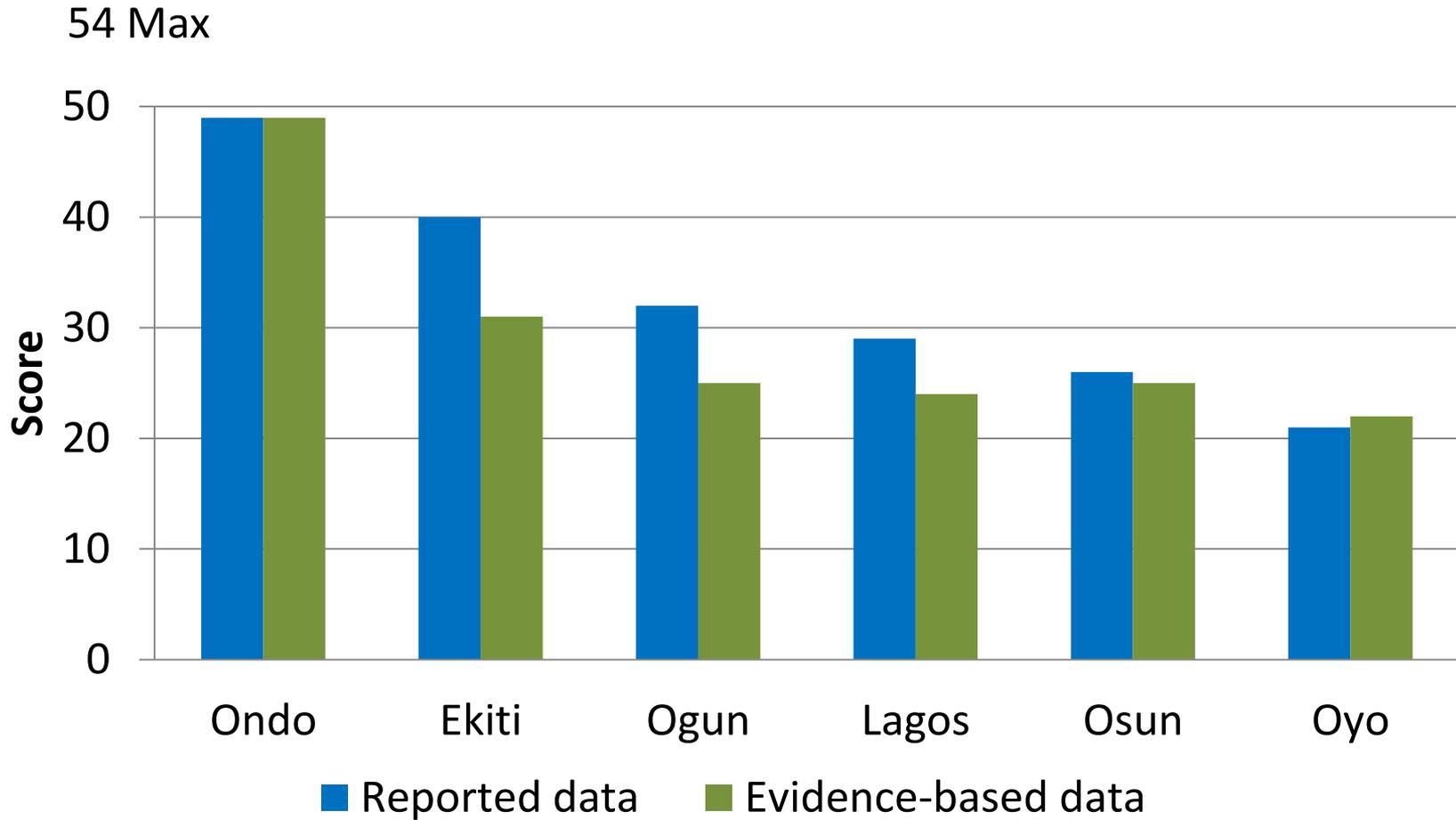
South East Zone



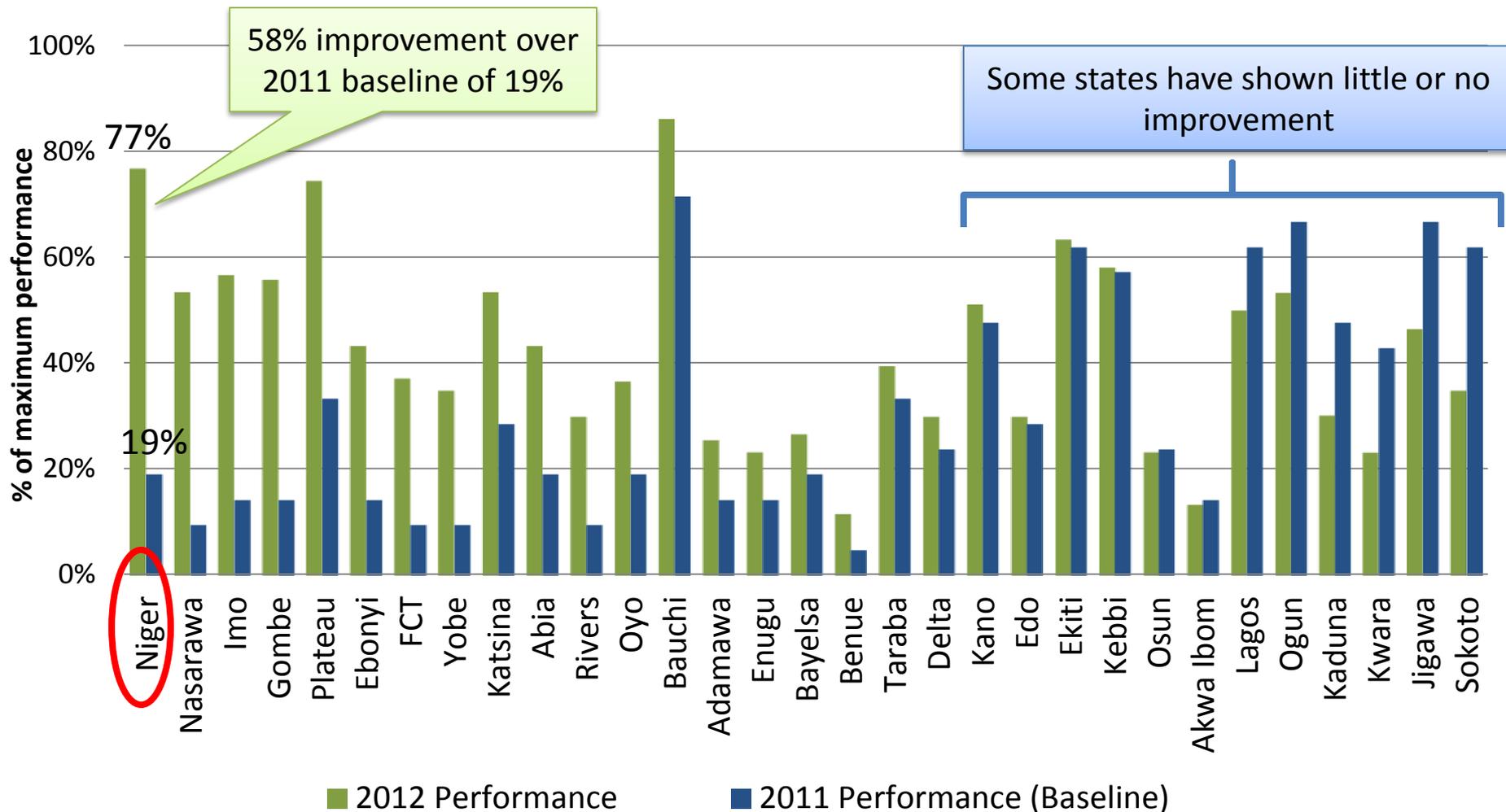
Best Performance category South South Zone



Best Performance category South West Zone



Most Improved Category



Note: Most Improved category based on 9 Challenge indicators for which there is baseline 2011 data available.

Summary of Results

Geopolitical Zone	Best Performing State by Zone	Challenge Performance Percentage of maximum total score
South West	Ondo	91%
South South	Cross River	83%
North Central	Kogi	81%
South East	Anambra	76%
North East	Borno	72%
North West	Zamfara	60%

Most Improved State Nationally	Challenge Performance Percentage improvement in performance scores between 2011 and 2012
Niger	58%

Judging Panel Conclusions

1. State level leadership, ownership, and commitment alone not sufficient to produce targeted outcomes for polio eradication and routine immunization in 2012/2013.
2. State levels of leadership, commitment, and ownership must be generated at the LGA level.
 - Monitoring of LGA- and Ward-level performance results to ensure full implementation, impact.
 - Engaging traditional leaders and communities to achieve improvements in polio eradication and routine immunization programs.
3. Complacency in currently polio-free states could lead to the spread of polio back to previously polio-free zones.

Suggested areas for Improvement

- **Strive for consistent, high-level leadership in all states**
- **Prioritize timely release of program funds and careful monitoring of allocated fund usage**
- **Strengthen LGA-level and community engagement**
- **Need for improved documentation and reporting: it is believed that activities conducted by some executive governors were not documented and reported by states**
 - **Under-reporting of the Abuja Commitments**
 - **Outreach from the Secretariat via email, phone call and personal visit**

Next Steps

March 27 – Final detail report sent to all states plus FCT

Appreciation

Our dear Governors and cherished Leaders. Your year long commitment to the issues of polio eradication and improving routine immunization in Nigeria, has propelled our country to the verge of success. While sincerely appreciating your efforts, you must continue to provide the leadership required to free Nigeria from polio and ensure that our children are protected from disease preventable diseases.

Thank you all. We appreciate you all